



Elliott

Local Emergency Plan



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1. Document control

1.1. Governance

Document title	Elliott Local Emergency Plan
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1.2. Version history

Date	Version	Author	Summary of changes
12/12/2014	1	John McRoberts	First version
04/11/2015	2	Reece Kershaw	Reviewed and updated
30/11/2018	3	Narelle Beer	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
09/12/2019	4	Narelle Beer	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
09/11/2020	5	Narelle Beer	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
21/01/2022	6	Craig Laidler	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
29/05/2023	7	Martin Dole	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
08/08/2024	8	Peter Kennon	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
17/03/2025	9	Peter Kennon	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate
03/03/2026	10	Peter Kennon	Reviewed and endorsed by the Regional Controller, as the Territory Controller's delegate

Disclaimer: Every effort has been made to ensure that the information contained within this plan is accurate and where possible reflects current best practice. However, the Northern Territory Emergency Service does not give any warranty or accept any liability in relation to the content of material contained in the document.

1.3. Annual Local Emergency Plan Review

The following Local Emergency Committee members and key stakeholders were engaged with during the review of the 2025 Elliott Local Emergency Plan, to ensure it addresses the specific needs of the community.

Agency/organisation	Name	Role/position
NT Police Force	Nicholas Wallis	Remote Sergeant/Local Controller
NT Emergency Service	Emily West	Planning Officer
NT Emergency Service	Keith Lewis	Operations Officer
Department of Housing, Local Government and Community Development	Kelly Richards	Committee member
Department of the Chief Minister and Cabinet	Peter Burnheim	Committee member

2. Acknowledgement of Country

The Northern Territory Fire and Emergency Services (NTFES) and the Northern Territory Police Force (NTPF) acknowledges the First Nations people throughout the Northern Territory (NT), from the red sands of Central Australia to the coastal people in the Top End.

We recognise their continuing connection to their lands, waters and culture. We also pay our respects to the Aboriginal and Torres Strait Islander people with whom we work and who we serve and protect.

We pay our respects to the Aboriginal and Torres Strait Islander cultures, and to their leaders past, present and emerging.

3. Introduction

3.1. Purpose

The purpose of this Plan is to describe the emergency management arrangements for Elliott Locality (the Locality).

3.2. Application

This Plan applies to the Locality.

3.3. Key considerations

The *Emergency Management Act 2013* (the Act) is the legislative basis for emergency management across the NT. The Act reflects an all hazards approach to emergency and disaster events, natural or otherwise. It provides for the adoption of measures necessary for the protection of life and property from the effects of such events.

The Act defines the emergency management structures, roles and responsibilities for the NT and, in conjunction with the Territory and Regional Emergency Plan(s), form the basis for this Plan.

This Plan:

- confirms appointment of a Local Emergency Controller
- confirms establishment of the Local Emergency Committee (LEC)
- confirms appointment of a Local Recovery Coordinator
- confirms establishment of a Local Recovery Coordination Committee
- assesses hazards most likely to affect the community
- specifies control and coordination arrangements for mobilisation of local, and if necessary, regional resources
- identifies roles and responsibilities of key stakeholders
- details specific emergency response procedures for the higher risk situations

4. Locality context

This Plan complements the Southern Regional Emergency Plan¹ as it relates to the Locality. For further information on the hierarchy of plans, refer to the Territory Emergency Plan². The Locality covers approximately 102,785 square kilometres (km). Elliott is the only township within the Locality and is located on the Stuart Highway 254 km north of Tennant Creek. The Locality is within the Southern Region, as defined by the Territory Emergency Plan.

The Locality has a population of approximately 500. The largest population centre is the town of Elliott with approximately 340 people, additionally the community of Marlinja has approximately 68 people.

The Locality also has a number of surrounding homelands/outstations including:

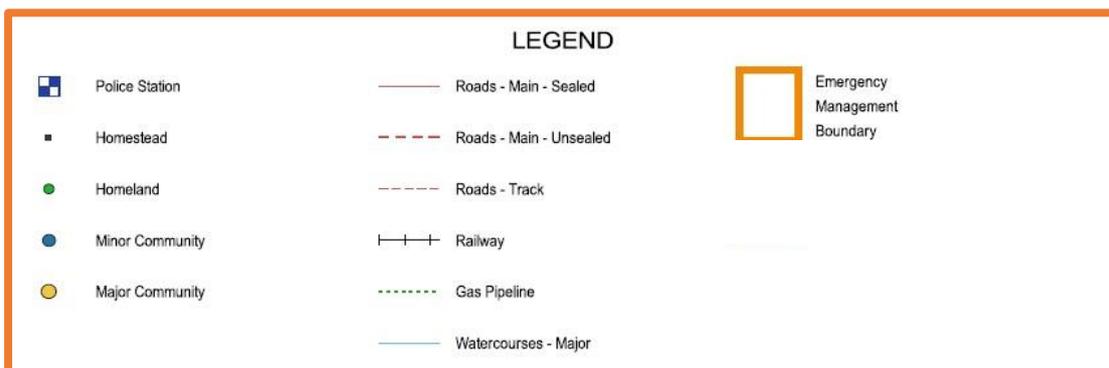
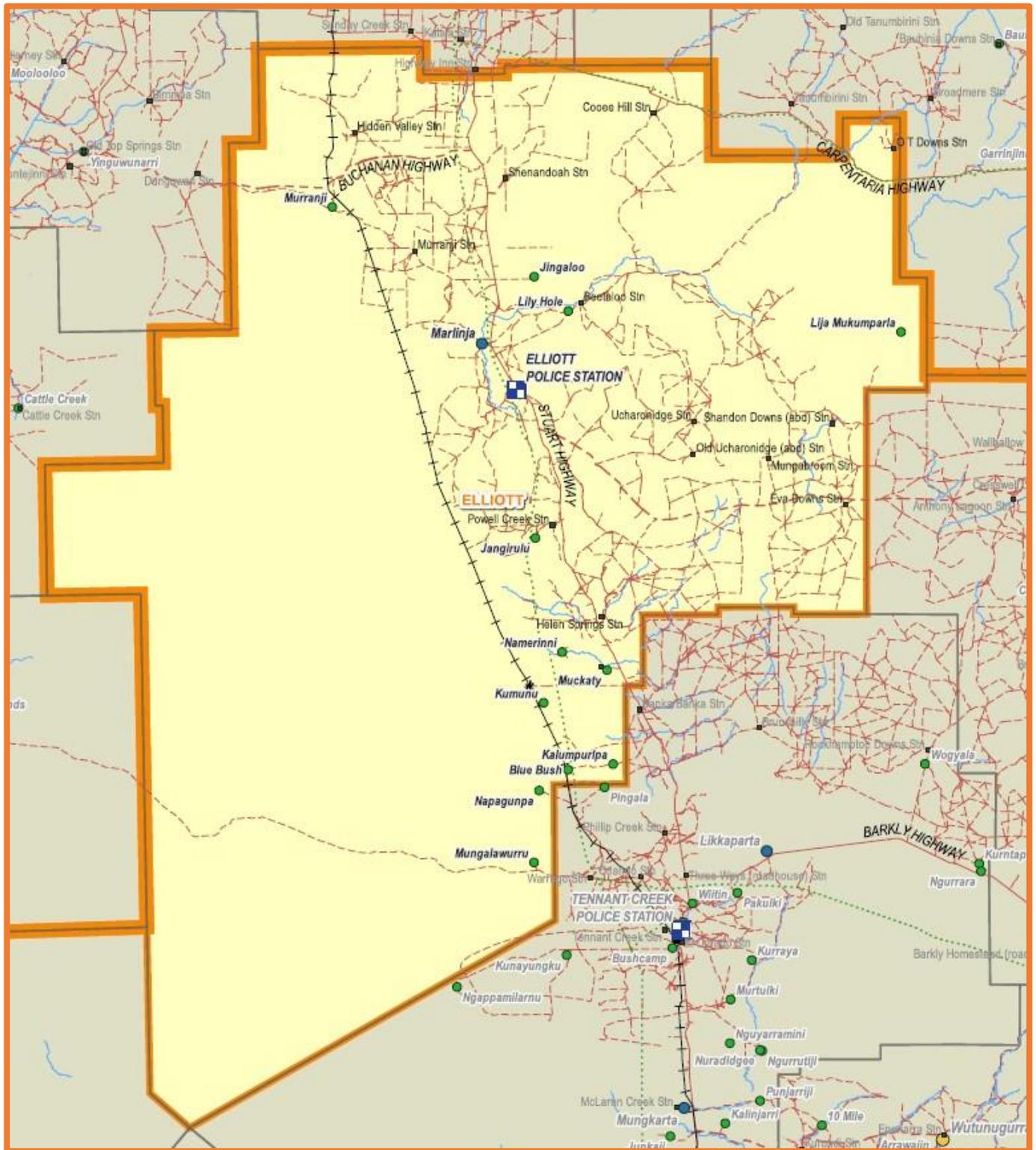
Homelands	Approx. population
Blue Bush	less than 5
Jangirulu	not recorded
Jingaloo	not recorded
Kalumpurlpa	less than 5
Kumunu	less than 5
Lija Mukumparla	not recorded
Lily Hole	6
Muckaty	less than 5
Mungalawurru	15
Murranji	less than 5
Namerinni	not recorded
Napagunpa	not recorded

To obtain more information about this Locality, BushTel³ is the central point for information about the remote communities of the NT, their people and cultural and historical influences.

¹ More information can be found at: <https://www.pfes.nt.gov.au/emergency-service/publications>

² More information can be found at: <https://www.pfes.nt.gov.au/emergency-service/emergency-management>

³ More information can be found at: [BushTel - Remote Communities of the NT](#)



4.1. Climate and weather

The Locality experiences a broad variety of weather typical to Central Australian arid desert weather with high summer daytime and low winter night-time temperatures. The Locality's average annual rainfall is approximately 613 millimetres⁴.

4.2. Geography

The general topography of the Locality consists of relatively flat plains which are subject to inundation during heavy rainfall. To the south of the Locality is the Ashburton Range which consists of low ridges and rocky outcrops. The majority of the Locality to the east of the Stuart Highway comprises of black soil plains while to the west of the highway, the country is sparse and mainly sandy ridges.

The significant features of the Locality include the Newcastle Creek catchment with its watercourse and Lake Woods. The Locality is drained by a number of rivers and creeks. Of note, these include:

- Newcastle Creek
- Powell Creek

4.3. Sacred sites

The Aboriginal Areas Protection Authority (AAPA) is a statutory body established under the *Northern Territory Aboriginal Sacred Sites Act 1989* and is responsible for overseeing the protection of Aboriginal sacred sites on land and sea across the NT.

A sacred site is defined by the *Aboriginal Land Rights (Northern Territory) Act 1976* (Cth) as being 'a site that is sacred to Aboriginals or is otherwise of significance according to Aboriginal tradition.' Sacred sites are typically landscape features or water places that are enlivened by the traditional narratives of Aboriginal people.

AAPA requests notification of any action that may have affected a sacred site. For more information on sacred sites relevant to this Locality or to report an action that may have affected a sacred site, contact AAPA on (08) 8999 4365 or via email at enquiries.aapa@nt.gov.au.

4.4. Sites of conservation

Lake Woods, Eva Downs Swamp and Tarrabool Lake are sites of conservation significance to the NT. For further information about these sites contact the Department of Lands, Planning and Environment (DLPE).

4.5. Tourism

Most of the tourist activity occurs within the immediate area of the township (War Cemetery) and Robin Falls located along Dorat Road.

4.6. NT and local government

This Locality sits within the Barkly region, with the following NT Government (NTG) agencies that have a presence in the Locality:

- NTPF
 - Elliott Police Station
- NTFES
 - NT Fire and Rescue Service (NTFRS), Elliott Fire and Emergency Response Group (FERG)
- Department of Health (DOH)

⁴ More information can be found at: https://www.bom.gov.au/climate/averages/tables/cw_015131.shtml

- Elliott Community Health Centre
- Department of Education and Training (DET)
 - Elliott School

Local government in the Locality is provided by the Barkly Regional Council (BRC). While council headquarters is located in Tennant Creek, there is a service delivery centre located in Elliott.

4.7. Building codes

Buildings and construction in the Locality are subject to the *Building Act 1993* and the *Building Regulations 1993*.

4.8. Land use

Land use in the Locality is determined in consultation between BRC, Traditional Owners and the Department of Logistics and Infrastructure (DLI) including, but not limited to:

- residential
- parks/reserves
- Indigenous protected areas
- sewage ponds
- air strip
- waste disposal

4.9. Homelands

Homelands (outstations) are typically located on Aboriginal land, which is held by the Aboriginal Land Trusts established under the *Aboriginal Land Rights (Northern Territory) Act 1976* (Cth). There are also some homelands that are located on Community Living Areas or parcels of land within national parks. Assets on homelands are owned by the underlying leaseholder, which for the majority of homelands is the relevant Aboriginal Land Trust. Generally, homelands are not subject to the NTG leasing or part of the NT's remote public housing system.

The homeland service provider for this Locality is the Barkly Plumbing Services. Homeland service providers contribute to the delivery of housing, municipal and essential services, including fire breaks, where funding allows. Homeland service providers do not deliver emergency services. Land councils and local ranger groups within the Locality may provide land management activities on Aboriginal land, such as back burning, installing firebreaks and other mitigation works.

4.10. Power generation and distribution

Elliott has a stand-alone gas-fired power station connected to the Amadeus Gas Pipeline, with no electrical connections to Tennant Creek. The power station is also equipped with a backup diesel generator capable of providing continuous power for 20 to 25 days before requiring a diesel refuel. Marlinja has a stand-alone micro solar power grid.

4.11. Water services

Ground water is the primary water source in the Southern Region. The Power and Water Corporation (PAWC) is responsible for supplying the community with water sourced through bores and stored in tanks. All emergency management matters relating to PAWC infrastructure require coordination through the PAWC Control Room.

4.12. Health infrastructure

There is one health centre in the Locality situated at Elliott. A doctor attends the centre when availability allows. Serious medical cases are required to be medically evacuated to Tennant Creek or Alice Springs by either road or air.

4.13. Medically vulnerable clients

A list of all medically vulnerable clients is held with the Elliott Health Centre. The BRC provide aged care services in Elliott.

4.14. Emergency service infrastructure

The Locality has the following emergency service infrastructure:

- Elliott Police Station and cells
- Elliott NTFRS FERG

4.15. Roads

The Stuart Highway is the main road through the Locality. All other roads in the Locality are unsealed and may become impassable following heavy rain.

4.16. Airports

The table below lists the registered airstrips within the Locality:

Name of the Strip	Datum	Certified Aerodrome	Details (type, length, etc.)	Operator of the strip
YELL Elliott	Lat 17° 31' 36.44"S Long 133° 31' 46.3"E	Non-Certified	Sealed 1140 metres (m) long Lighting solar	BRC
YNCW Newcastle Waters	Lat 17° 22'35.34"S Long 133° 24' 12.84"E	Non-Certified	Red gravel 2 strips (1000 m/2000 m) Lighting flares Avgas available	Newcastle Waters
YUCH Ucharonidge Station	Lat 17° 40' 20.43"S Long 134° 14' 28.85"E	Non-Certified	Dirt 1200 m long Lighting headlights Avgas available	Cleveland Agriculture
YHFD Hayfield	Lat 16° 44' 14.13"S Long 133° 30' 17.76"E	Non-Certified	Dirt 1200 m long	Private
YMUJ Muckaty	Lat 18° 38' 4.96"S Long 133° 55'48.56"E	Non-Certified	Dirt 950 m long	Private
YHLN Helen Springs	Lat 18° 26' 30.84" S Long 133° 52' 45.62" E	Non-Certified	Dirt 1030 m long	Private

Certified Aerodrome: An airport officially approved by the Australian Government Civil Aviation Safety Authority (CASA) that meets strict safety and operational standards, often including air traffic control services⁵.

⁵ More information can be found at: <https://www.casa.gov.au/operations-safety-and-travel/aerodromes>

4.17. Rail infrastructure

The Darwin to Adelaide Railway transits through the NT terminating in the vicinity of East Arm Port. At least 12 trains use the line each week, carrying either passengers or a variety of freight including hazardous chemicals/materials. Rail maintenance crews also operate various vehicles on the line at different times.

In the event of a major incident, many railway authorities have response capabilities and can provide specialised assistance, advice and support.

The various railway organisations are:

Organisation	Function
Australasian Railway Corp	Managed by both the NT and South Australian Governments
One Rail (Previously Genesee & Wyoming Inc)	Rail operator
Great Southern Railway (GSR)	Passenger service operator (once per week)
Australian Southern Railroad	Train control operator of freight trains (5 trains per week Adelaide to Darwin)
Pacific National	Locomotive operator, including locomotive crews and terminal operators
BJB Joint Venture (BJB)	Track maintenance
Evans Deacon Industries (EDI)	Maintenance of rolling stock
<i>All contact with these authorities is to be through the Regional Controller</i>	

4.18. Telecommunication

Telecommunications are available across the Locality via a combination of landline, mobile and satellite communications delivery. Mobile phone coverage has an approximate radius of 30 – 40 km around Elliott with no coverage until Tennant Creek to the South and Daly Waters to the north.

4.19. Local radio stations

The Locality has the following radio station broadcasting in the area:

- 102.9 FM 8KIN FM Central Australia Aboriginal Media Association (CAAMA)
- 105.3 FM Australian Broadcasting Corporation (ABC)
- 106.1 FM ABC (Alice Springs)

5. Prevention

5.1. Emergency risk assessments

The Elliott LEC is responsible for undertaking appropriate activities to prevent and mitigate the impact of emergencies in their Locality.

5.2. Disaster hazard analysis and risk register

The Territory Emergency Management Council (TEMC) have identified 30 hazards, as outlined in the Territory Emergency Plan, that may pose a risk across the NT, which have been allocated to designated Controlling Authorities and Hazard Management Authorities.

Many hazards require specific prevention and mitigation measures, an annual risk assessment (rated against the National Emergency Risk Assessment Guidelines) is undertaken by the LEC and determines which hazards pose a greater risk to the Locality.

The LEC has identified the following hazards as posing a risk to the Locality, with further advice provided within **Annex C** for those hazards rated at medium risk or higher:

- air crash
- bushfire (within Fire Protection and Management Zones)
- fire (within Gazetted Area)
- flooding
- hazardous material
- heatwave
- rail crash
- road crash
- storm and water damage

Hazard	Overall Consequence	Overall Likelihood	Risk Rating
Air crash	Moderate	Very Rare	Low
Bushfire (within Fire Protection and Management Zones)	Moderate	Likely	High
Fire (within Gazetted Area)	Moderate	Likely	High
Flooding	Minor	Likely	Medium
Hazardous material	Minor	Likely	Medium
Heatwave	Minor	Unlikely	Low
Rail crash	Minor	Rare	Low
Road crash	Minor	Almost certain	Medium
Storm and water damage	Insignificant	Likely	Low

5.3. Hazard specific prevention and mitigation strategies

Prevention and mitigation relate to measures that reduce exposure to hazards and reduce or eliminate risk. Actions include identifying hazards, assessing threats to life and property, and from these activities, taking measures to reduce potential loss of life and property damage.

The cornerstone of mitigation is guided and coordinated risk assessments, which should involve all potentially affected members of a community. Strategies are developed based on a thorough understanding of the hazards identified in emergency risk planning and how those hazards can impact all aspects of the community.

Specific prevention and mitigation strategies for identified hazards can be found at **Annex C**.

6. Preparedness

Arrangements to ensure that, should an emergency occur, all resources and services that are needed to provide an emergency response and or recovery can be efficiently mobilised and deployed.

6.1. Planning

NT emergency plans⁶ are required by the Act and are maintained at a Territory, regional and local level. Arrangements in the plans aim to be flexible and scalable for all hazards. The planning process enables agreements to be reached between people and organisations in meeting community needs during emergencies. The plan becomes a record of the agreements made by contributing organisations to accept roles and responsibilities, provide resources and work cooperatively.

The Regional Controller is responsible for the annual review of operations and the effectiveness of the Local Emergency Plan, supported by the LEC and the NT Emergency Service (NTES) Planning and Preparedness Command.

6.2. Emergency resources and contacts

The Local Controller is responsible for maintaining the emergency resource register and LEC contact list. Local emergency management stakeholders are to advise the Local Controller of changes to resource holdings, operational response capabilities and key personnel contacts. Emergency resource and LEC contact list for each locality are available on Web-based Emergency Operations Centre (WebEOC).

6.3. Training and education

The Act provides the legislative requirement for those involved in emergency management activities to be appropriately trained. Training and education activities are undertaken to ensure agencies are familiar with and understand the NT emergency management arrangements, as well as the relevant controlling and hazard management authorities for identified hazards.

The NTES Learning and Development Command is responsible for emergency management training across the NT. Online and face to face training is scheduled throughout the year. For further information contact the NTES Training and Development Command via email at Training.EMTU@pfes.nt.gov.au.

⁶ More information can be found at: <https://pfes.nt.gov.au/emergency-service/publications>

6.4. Community education and awareness

Effective and ongoing community education and preparedness programs that emphasise to communities the importance of practical and tested emergency plans and safety strategies are essential. Empowering communities to act in a timely and safe manner will minimise the loss of life, personal injury and damage to property and contribute to the effectiveness of any warning system.

List of available activities and initiatives but are not limited to within the area:

- NTES hazard briefings
- NTES Paddy Program
- NTFRS Smart Sparx Program
- St Johns Ambulance First Aid in Schools Program

6.5. Exercises

Local level exercises are a key measure for testing the effectiveness of the Local Emergency Plan and should involve all relevant stakeholders. Exercises ensure that the plan is robust and understood, and that capabilities and resources are adequate. Exercises are conducted if arrangements with the plan have not been enacted since the last review, or substantial changes have occurred, including:

- legislative changes
- major changes in the areas of key personnel, positions or functions across prevention, preparedness, response and recovery
- new or emerging hazards/risks have been identified

The NTES Planning and Preparedness Command have developed resources that outlines the process to develop the exercise concept in designing, planning, conducting, facilitating, participating or evaluating exercises. The Local Controller can request an exercise by emailing the request through to EmergencyManagementPlanning@pfes.nt.gov.au.

7. Response

Actions taken in anticipation of, during and immediately after an emergency to ensure that its effects are minimised and that people affected are given immediate relief and support.

7.1. Activation of the Plan

This plan has 5 stages of activation and are designed to ensure a graduated response to hazardous events, reducing the possibility of under or over reaction by the emergency management agency.

The stages are:

Stage 1	Alert	This stage is declared when the Local Controller receives warning of an event which, in their opinion, may necessitate an emergency management response
Stage 2	Standby	This stage is declared when the Local Controller considers an emergency operation is imminent. During this stage passive emergency measures are commenced.
Stage 3	Activation	This stage is declared when active emergency measures are required.
Stage 4	Stand-down response operations and transition to recovery	Stage 4 occurs when the Local Controller and Local Recovery Coordinator agree to transition to recovery (if required) in accordance with the transitional arrangements of this Plan.
Stage 5	Recovery	This stage is called if ongoing recovery operations and coordination is required.

The stages identified provide for a sequential response. However, it may be necessary because of the degree of warning and speed of onset of an event, for the Local Controller to skip the actions required under stage 1 or 2.

7.2. Control and coordination

Arrangements for response are based on pre-agreed roles and responsibilities for stakeholders. When the scale and complexity of an event is such that the resources of the community are depleted a number of arrangements are in place to seek assistance from the region, the Territory and/or the Australian Government. Pathway for assistance is through the Regional Controller.

7.3. Local Emergency Controller

In accordance with section 76 of the Act, the Territory Controller or their delegate (section 112 of the Act) can appoint a Local Emergency Controller (Local Controller). The Local Controller is the Officer In Charge of Elliott Police Station. The Local Controller is subject to the directions of the Regional Controller. The powers, functions and directions of the Local Controller can be found in sections 77, 78 and 79 of the Act.

7.4. Local Emergency Committee

In accordance with section 80 of the Act, the Territory Controller has established an Elliott LEC. The Local Controller is chair of the LEC and remaining membership consists of representatives from NTG and non-government entities within the Locality. Division 11 of the Act specifies the establishment, functions, powers, membership and procedure requirements of a LEC.

7.5. Emergency Operations Centre/Local Coordination Centre

NT Emergency Management Arrangements	Controlling Authority Arrangements
Emergency Operation Centre (EOC) (Territory and Regional level)	Incident Control Centre (ICC)
Local Coordination Centre (LCC) (local level)	Incident Control Point (ICP)

LCCs are established as required by Local Controllers to provide a central focus to the management, control and coordination of emergency operations in the Locality. When activated, the functions of the LCCs are:

- information collection and dissemination
- preparation and issue of official warnings and advice to the public
- coordination of the provision of resources required in the Locality
- submitting requests for resources through the Regional Controller to the Territory EOC where applicable
- dissemination of information to the media and general public

The LCC for this Locality is the Elliott Police Station. The Regional EOC is located in Alice Springs at the Damien Clifton Centre. Agencies and functional groups may establish their own coordination centres to provide the focal point for the overall control and coordination of their own agency resources. Liaison Officers from functional groups and support agencies will attend the EOC as required.

ICCs will be established as required by a Controlling Authority to provide an identified facility for the management of all activities necessary for the resolution of an incident.

An ICP is normally located near the incident in its early stages but may be relocated to an ICC where more permanent and convenient facilities and services are available.

7.6. WebEOC

WebEOC is a critical information management system used throughout the NT for emergency management activities. The system is owned and maintained by NTPF and NTFES. The online platform is used for the coordination of multi-agency response to, and recovery from, an emergency event. WebEOC also enables real-time information sharing across all agencies involved in emergency management activities.

7.7. Situation reports

It is essential for effective control and coordination of emergency management operations that the Local Controller is able to gather and collate relevant information relating to the emergency from regular, concise and accurate situation reports (SITREPs).

LEC members are to provide SITREPs at agreed times to enable the preparation of a consolidated report which will be distributed to all committee members and other relevant authorities. This may be achieved through WebEOC.

7.8. Stakeholder notifications

Upon activation of the Plan the following personnel are to be advised as a matter of urgency:

- all available members of the LEC
- Southern Regional Controller
- NTES Territory Duty Officer (TDO)

7.9. Official warnings and general public information

Official warnings and general public information may be broadcast to the Locality through the following means:

- radio broadcast
- television news broadcast
- Secure NT website and social media broadcasts and updates

Official warnings are issued by the Bureau of Meteorology (the Bureau), Geoscience Australia and the NTPF, NTFES and controlling authorities.

Emergency Alert is a national telephony-based emergency warning system that can deliver warning messages to landlines and mobile handsets based on the service address and mobile handsets based on the last known location of the device. Authority to utilise the Emergency Alert may be given by virtue of the pre-approval of a hazard specific emergency plan or under the Territory Emergency Plan.

The approval for the release of an Emergency Alert message can only be authorised by one of the following:

- Territory Controller
- Chief Officer, NTES
- Regional Controller
- Chief Fire Officer, NTFRS
- Deputy Chief Fire Officer, NTFRS
- Executive Director, BFNT
- Chief Fire Control Officer, BFNT

The Standard Emergency Warning Signal (SEWS) is an audio alert signal (wailing siren) which may be broadcast on public media to draw attention to the fact that an urgent safety message is about to be made. Generally, SEWS is only played before announcements concerning significant emergencies where emergency management arrangements should be activated as a result.

Control and hazard management authorities may have pre-planned use of SEWS for non-weather related events, through a pre-approved hazard-specific emergency plan.

The approval for the release of a SEWS message can only be authorised by one of the following:

- Territory Controller
- Chief Officer, NTES
- Manager Hazard Preparedness and Response NT (the Bureau) (for weather and flood-related events)

Warning and information messages for general public are authorised by the Regional or Incident Controller. The dissemination of such emergency warnings and information is to be by whatever means are appropriate and available at the time.

7.10. Australasian Inter-Service Incident Management System

The Australasian Inter-Service Incident Management System (AIIMS)⁷ is a robust incident management system that enables the seamless integration of activities and resources of a single agency or multiple agencies when applied to the resolution of any event.

7.11. Closure of schools

The decision to close schools due to an impending threat will be made by the Chief Minister on advice from the TEMC. When the nature of an event demands an immediate response, local authorities will take the appropriate steps to ensure the safety to the public. This action may include the temporary closure of a school to begin preparations, pending formal closure of the school by the Chief Minister for the remainder of the event.

The decision to reopen schools will be made by the Chief Minister on advice from the Chief Executive, DET.

7.12. Closure of government offices

The decision to close government offices due to an impending threat will be made by the Chief Minister on advice from the TEMC. When the nature of an event demands an immediate response, local authorities should take all appropriate steps to ensure public safety and the protection of property.

The decision to reopen government offices will be made by the Chief Minister on advice from the TEMC.

All NTG agencies are to have an emergency preparedness plan which sets out their processes for closing down their offices once approval has been given. This should have clearly articulated employee guidelines to ensure employees know when they are authorised to leave and are required to return to work.

7.13. Sheltering in community

The TEMC have identified the need to review opportunities to support 'sheltering in community' for weather-vulnerable communities under the NT Emergency Management Arrangements.

In the NT, 'sheltering in community' means residents remain in their community in a safe place before, during, and after a hazard. This may include staying at home or arranging their own safe accommodation. For those without options, formal emergency shelters or temporary accommodation may be provided by Incident Controllers until it's safe to return home.

This approach can be supported by additional community resources like personnel, goods, or equipment. While evacuation remains an option, sheltering in community is often safer and more effective when supported. The decision depends on community capacity and the specific event.

⁷ More information can be found at: <https://pfes.nt.gov.au/emergency-service/publications>

7.14. Emergency shelters or strong buildings

Emergency shelters and strong buildings are places of refuge that provide people with a place of protection and shelter during a disaster or emergency event such as a cyclone, flood or fire.

The recognised emergency shelters within the Locality are:

Shelter(s)	People capacity	Accessibility (ramp/toilets)
Elliott School	60	Wheelchair access ramp, disabled toilet

The DET in conjunction with the NTPF and shelter owners are responsible for the management of emergency shelters during an emergency event.

The responsibilities of the emergency shelter manager are:

- the provision of personnel to staff and operate the emergency shelters at such times as they are activated
- the maintenance of effective liaison with other stakeholders with responsibilities relating to shelters, in particular the NTPF

Emergency shelters are opened under the direction of the Territory or Regional Controller in consultation with the Shelter Group (DET). Emergency shelters will not normally operate for more than 48 hours.

The timing of the opening of emergency shelters will be dependent upon the severity of the impending incident, the numbers to be sheltered, the time of day the incident is expected to impact and the period of time the emergency shelters are likely to be occupied. The announcement that emergency shelters are open in the Locality will be made by radio broadcast and social media, and will include emergency shelter rules such as no pets or alcohol being permitted in shelters. It is up to the discretion of the shelter manager if food will be provided.

7.15. Evacuation

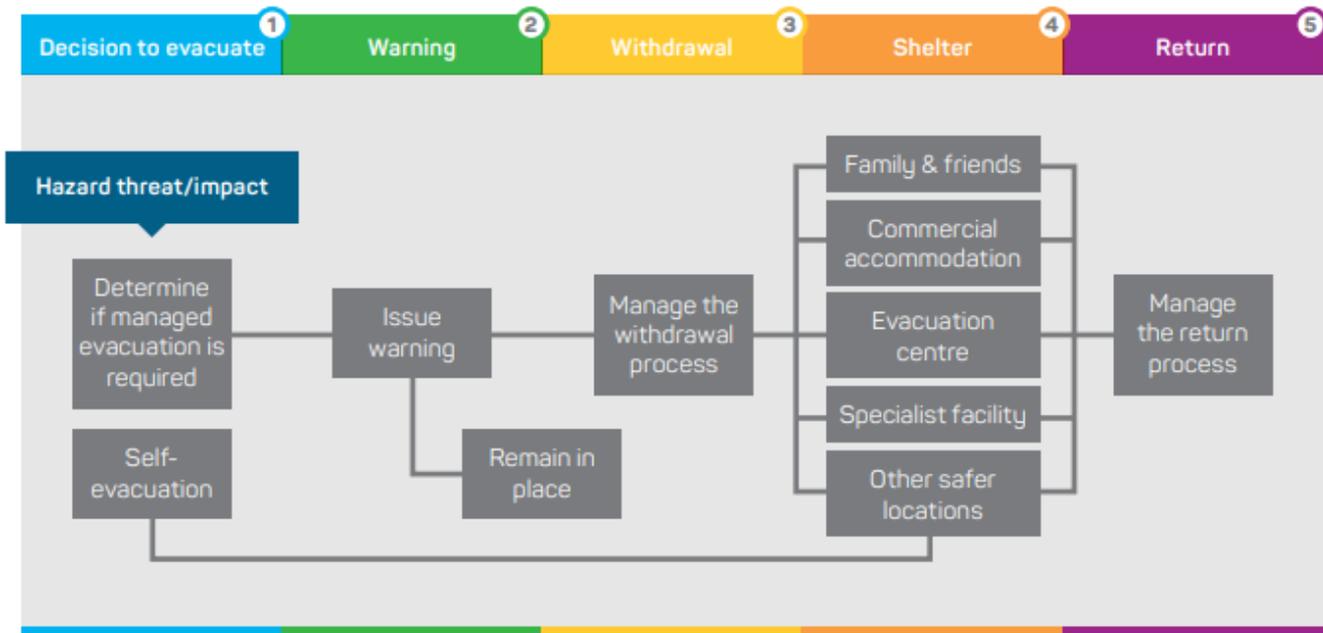
Evacuation is a risk management strategy that can be used to mitigate the effect of an emergency or disaster on a community. It involves the movement of people to a safer location and their return. The decision to evacuate a community, including establishing an evacuation centre, is not taken lightly as it represents significant resource and financial implications.

Evacuation of the Locality will be considered as a last resort. Where an evacuation is required the TEMC, in consultation with the Regional Controller, Local Controller and the LEC, will arrange emergency accommodation and transport, as necessary, through the relevant functional group/s.

Evacuation is a complex process that has 5 distinct steps:

1. decision
2. warning
3. withdrawal
4. shelter
5. return

Each step is linked and must be carefully planned and carried out in order for the entire process to be successful. Given an evacuation centre will only be opened as a part an evacuation, it is vital to have an understanding of the 5-step process.



Source: Australian Institute of Disaster Resilience, *Evacuation Planning Handbook*, 2017.

7.16. Identified evacuation centres

An evacuation centre is designed to accommodate people for short to medium periods of approximately 4 to 6 weeks, although this figure may vary.

An evacuation centre will provide some or all of the following services:

- meals
- beds
- linen
- personal support
- medical services (or access to them)
- assistance accessing finances and recreational activities

An evacuation centre's provision of some or all of these services is in contrast to an emergency shelter, in which people are expected to be self-sufficient.

For further information on evacuation centres/shelters management, refer to the NT Evacuation Field Guide available on WebEOC.

7.17. Impact assessment

Immediately after an emergency event, there is a need to identify and assess impacts to inform short and long-term recovery priorities. Comprehensive assessment of all impacts is a vital component of emergency response activities. Guidelines for the conduct of rapid assessments in the NT, including the establishment of dedicated Rapid Assessment Teams (RATs) to collect data in the field, have been developed.

The Survey, Rescue and Impact Assessment Group, led by the NTPF, is responsible for coordinating rapid impact assessments. At the local level, local controllers or an Incident Controller if appointed, should contact the Survey, Rescue and Impact Assessment Group lead to discuss impact assessments if deemed appropriate.

8. Recovery

The coordinated process and measures for supporting emergency-affected communities in the reconstruction of physical infrastructure and restoration of the social, economic and natural environments.

In the Northern Territory, the Department of the Chief Minister and Cabinet (CM&C) lead recovery coordination.

8.1. Local Recovery Coordinator and Coordination Committee

When a region and/or Locality has been affected by an event, the Regional Recovery Coordinator may appoint a Local Recovery Coordinator in accordance with section 87 of the Act. The responsible agency for Recovery is the CM&C.

The Local Recovery Coordinator will be an employee of the Barkly region's CM&C office and will establish a Local Recovery Coordination Committee (LRCC) drawing from membership of the LEC and other relevant members of the community as needed. The Local Recovery Coordinator reports directly to the Regional Recovery Coordinator.

Local Recovery Coordinator and Committee functions, powers and directions are established in Division 12 and 13 of the Act respectively.

8.2. Transitional arrangements

The transition from response to recovery coordination reflects the shift from the protection of life and supporting the immediate needs of the community to establishing longer term, more sustainable support structures.

The transition to recovery coordination occurs after the completion of the transition checklist and at a time agreed by the Territory Controller and Territory Recovery Coordinator in accordance with the Territory Emergency Plan.

Transition will occur when the Territory Recovery Coordinator is satisfied that the following has occurred:

- the Territory Controller has briefed the TEMC and the Territory Recovery Coordinator
- the Regional Controller has briefed the Regional Recovery Coordinator
- where there is significant changeover of personnel, the EOC planning operations and logistics sections have briefed incoming recovery planning, operations and logistics staff

The Regional Recovery Coordinator will ensure all functional group leaders, agencies, support groups and other relevant stakeholders are notified prior to the transition to recovery. This notification is to include changes to relevant contact details and other pertinent information.

An example of response and recovery activities can be found at **Annex D**.

9. Debrief

Debrief processes embed continuous improvement into the delivery of emergency management activities. Consistent approaches to lessons learned encourage adaptability, and flexibility across all levels of government. Sharing of knowledge and experiences throughout emergency events assists with ongoing continuous improvement of people and organisations involved.

The NTG implements a lessons learned approach recognising the positive impact on organisational culture commensurate with increasing opportunities to achieve emergency management goals. Whilst lessons learned often begins in one agency through an internal debrief process, those lessons learned are transferable across multi-agencies.

During any operational response, personnel involved are encouraged to record activities where there are lessons to be learned. Activities can include decision making and consequential responses. Where decisions are made by an Incident Controller, Incident Management Team (IMT) member or a functional group member, those decisions should be recorded in a Decision Log (WebEOC). Decision Logs can be referred to as part of the debrief process.

10. Related references

The following references apply:

- *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*
- *Building Act 1993*
- *Building Regulations 1993*
- *Emergency Management Act 2013*
- National Disaster Risk Assessment Guidelines
- National Disaster Risk Reduction Framework
- *Northern Territory Aboriginal Sacred Sites Act 1989*
- Rapid Assessment Team Guidelines
- Southern Regional Emergency Plan
- Territory Emergency Plan
- Transition to Recovery Checklist

11. Annexures

Annex A Functional groups - roles and responsibilities

Annex B Functions table

Annex C Prevention, mitigation strategies and action plans for identified hazards

Annex D Summary of response and recovery activities

11.1. Annex A: Functional groups - roles and responsibilities

Functional group	Local Contact
Animal Welfare	BRC
Critical Goods and Services	The Elliott Store
Digital and Telecommunications	Department of Corporate and Digital Development (DCDD)
Emergency Shelter	Elliott Primary School
Engineering	Department of Logistics and Infrastructure (DLI)
Industry	Department of Trade, Business, and Asian Relations (DTBAR)
Medical	Elliott Health Centre
Public Health	Elliott Health Centre
Public Information	CM&C
Public Utilities	AUS Projects/BRC
Survey, Rescue and Impact Assessment	NTPF
Transport	BRC
Welfare	Department of Territory of Children and Families (DCF)

Full details on functional groups roles and responsibilities are detailed in the Territory Emergency Plan.

11.2. Annex B: Functions table

Emergency response and recovery functions with identified agencies/organisation/provider.
During an event some of these functions may be needed at a local level.

Functions	Agency/organisation/provider responsible
Animal/livestock management	BRC/Department of Agriculture and Fisheries (DAF)
Anti-looting protection	NTPF
Banking services	Post office/Westpac Bank/Commonwealth Bank
Broadcasting: what radio stations provide announcements?	ABC radio/CAAMA radio
Clearing of essential traffic routes	DLI/BRC
Clearing storm water drains	BRC
Clothing and household Items	DCF/The Elliott Store/Post office
Community clean up	BRC
Control, coordination and management	Designated control authority
Coordination to evacuate public	BRC
Critical goods and services (protect/resupply) <ul style="list-style-type: none"> • food • bottle gas • camping equipment • building supplies 	DTBAR/DCF/The Elliott Store
Damaged public buildings: coordination and inspections	DLI/Department of Housing, Local Government and Community Development (DHLGCD)
Disaster victim identification capability	NTPF
Emergency Alerts	NTPF/NTFES
Emergency food distribution	BRC/DCF
EOC including WebEOC	NTPF/NTFES
Emergency shelter, staff, operations and control	DET
Evacuation centre - staffing, operations and control	DCF

Functions	Agency/organisation/provider responsible
Financial relief/assistance Payments of NDRRA (National Disaster Relief and Recovery Assistance)	CM&C/DCF (Category A measures to individuals)/DTBAR (Category B measures)
Identification of suitable buildings for shelters	DLI
Interpreter services	Aboriginal Interpreter Service
Management of expenditure in emergencies	Controlling authority and any activated functional groups at the direction of the Controlling Authority
Medical services	Elliott Health Centre
Network communications (IT): responders/public maintenance and restoration of emergency communication	DCDD
Power: protection and restoration	PAWC/AUS Projects Essential Service Operator (ESO)
Public messaging during response and recovery	Hazard management authority/CM&C
Public/Environmental Health (EH) management <ul style="list-style-type: none"> all EH functions including water & food safety disease control 	DOH/Elliott Health Centre
Rapid Impact Assessment	NTPF
Recovery coordination	CM&C
Repatriation	As per local arrangements/DCF
Restoration of public buildings	DLI/DHLGCD
Restoration of roads and bridges (council/territory) excluding railways	DLI/BRC
Road management and traffic control including public Information on road closures	DLI/BRC
Sewerage: protection and restoration	PAWC/AUS Projects ESO/BRC
Survey	NTPF/NTFES
Traffic control	NTPF/DLI

Functions	Agency/organisation/provider responsible
Transport: commercial and public airport/ planes, automobiles, buses	DLI/BRC
Vulnerable groups (medical)	DOH/Elliott Health Centre
Waste management <ul style="list-style-type: none"> • collection • disposal of stock 	BRC
Water (including drinking water): protection and restoration	PAWC/AUS Projects ESO

11.3. Annex C: Prevention, mitigation strategies and action plans for identified hazards

11.3.1. Bushfire (within Fire Protection and Management Zones)

Hazard	Controlling Authority	Hazard Management Authority
 Bushfire (within Fire Protection and Management Zones)	NT Fire and Emergency Services (Bushfires NT)	NT Fire and Emergency Services (Bushfires NT)

A fire hazard is an event, accidentally or deliberately caused, which requires a response from the landholder or one or more of the statutory fire response agencies. A bushfire is an unplanned fire, it is a generic term that includes grass fires, forest fires and scrub fires. Bushfires are a natural, essential and complex part of the NT environment. The term bushfire is interchangeable with the term wildfire.

Prevention is the activities that can be undertaken by a range of stakeholders that will assist in the mitigation against a bushfire. In the NT, managing bushfire and vegetation on private properties is the responsibility of the landowner.

Landholder responsibility to control fire

The landholder or occupier of land must take all reasonable steps to protect property on the land from fire and inhibit the fire from spreading.

If a landholder or occupier is unable to control a fire and prevent it from spreading to other land, they must:

- notify Bushfires NT fire control officer or fire warden and all neighbouring property holders
- call 000 in an emergency

Under section 90(3) of the *Bushfires Management Act* the landholder or occupier commits an offence if the fire has the potential to spread to other land and they fail to take reasonable steps to control the fire and to notify all parties.

Communication, co-operation and shared responsibility within the community, matched by a capacity to undertake self-protective measures, forms the basis of successful fire management throughout the NT.

Outlined below is a list of key prevention activities within the Locality:

- risk assessment through the LEC and other relevant stakeholders
- fire danger period declaration, which spans over large areas when climatic and seasonal conditions present increased fire risk for a prolonged period of time. A fire danger period usually coincides with the accepted 'fire season' in an area. A permit to burn is required before using fire during a fire danger period in all zones
- a fire ban that can be declared for up to 24 hours. A combination of factors are considered when declaring a fire ban period including forecast fire danger, ignition likelihood, hazards and resourcing. All permits to burn are revoked within the declared fire ban area
- a fire management area can be declared in an area where BFNT have identified heightened fire risk. A fire management plan can be prescribed for a fire management area, and the plan can require landowners to take action to prepare for, or prevent, the spread of fire
- additional fire regulations apply within NTFRS ERA and BFNT Fire Protection Zone (FPZ) and Management Zones (FMZ). This includes:
 - permits to burn are required throughout the entire year inside an ERA and FPZ

- within ERAs and FPZ a 4 m wide firebreak along the perimeter boundary of all properties and with additional firebreaks around permanent structures and stationary engines are required
- compliance inspections
 - both NTFRS and BFNT undertake compliance inspections on firebreak and fuel load management within the ERA and FPZ. Fire Breaks outside these areas are encouraged but not enforceable
- fuel management activities
 - as it is across the NT, it is the responsibility of the land owner / land holder to manage and mitigate the risk on the property. This is a responsibility of both the government and private entities
 - within the Locality the following list are some of the stakeholders responsible for managing and mitigating fuel load:
 - Regional Community Councils
 - Aboriginal Land Councils
 - Parks and Wildlife
 - NTFRS
 - BFNT
 - Contracted private entities.

Preparedness is the range of activities that can prepare for an incident. These are commonly training, resource management and allocations and community education.

At a Territory Emergency Plan level the BFNT maintain the Bushfire Hazard plan, which goes into further depth on strategic planning. At the local level all relevant facilities should undertake planning to determine what actions need to occur in the event of local bushfires.

The BFNT, through normal business, recruits, trains and resources their volunteers and staff for fire operations.

The BFNT undertake community engagement / awareness programs within the Locality, these programs primarily focuses on:

- private home and block preparations
- fire break inspections
- bushfire survival plans
- gamba and buffel grass management and inspections

The Australian Fire Danger Rating System⁸ (AFDRS) is a nationally aligned approach to fire weather forecast. Both the NTFRS and BFNT, through a Territory wide observer network, gather a specific range of observation data at selected locations to provide data for the daily Fire Danger Rating. The ratings are described in the below image.

⁸ For more information: <https://afdrs.com.au/>

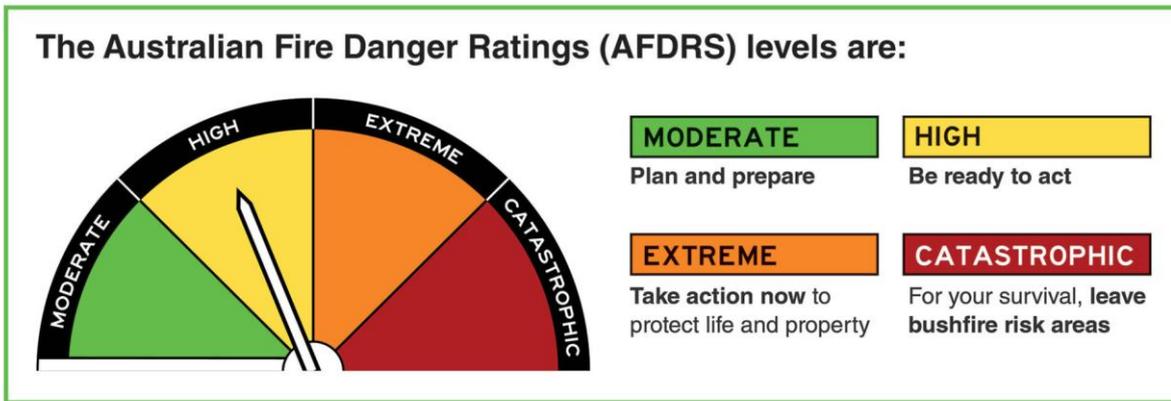


Figure 1: AFDRS Ratings

The response to bushfires is a business as usual activity for both the NTFRS and BFNT.

Both agencies are the controlling authority and hazard management authority for fires within each of their jurisdictions. Practically each agency is responsible for managing the technical aspects of responding to a bushfire and commanding its resources through their Incident Controller.

If a fire is occurring within an ERA, the NTFRS is the control and hazard management authority, whereas when the fire is in the FPZ, BFNT is the controlling and hazard management authority. This is graphically represented on page 35, Fire Jurisdictional Boundary Map.

The BFNT has 3 classifications of incidents and describes them in generic terms, as shown in the table below:

Incident Classification	Description
Level 1	Level 1 fire incidents are characterised by being able to be controlled through local or initial response resources within a few hours of notification. Being relatively minor, all functions of incident management are generally undertaken by the first arriving crew/s.
Level 2	Level 2 fire incidents are more complex either in size, resources, risk or community impact. Level 2 incidents usually require delegation of several incident management functions and may require interagency response. They may be characterised by the need for: <ul style="list-style-type: none"> • deployment of resources beyond the initial response, • sectorisation of the incident, • the establishment of function sections due to the levels of complexity, or • a combination of the above.
Level 3	Level 3 fire incidents are protracted, large and resource intensive. They may affect community assets and/or public infrastructure, and attract significant community, media and political interest. These incidents will usually involve delegation of all the Incident Management functions.

Australian Warning System

The Australian Warning System is a national approach to information and warnings during emergencies like bushfire. The System uses a nationally consistent set of icons, like those below. All warnings and advice will be issued by the Incident Controller from the relevant controlling authority for fire (NTFRS or BFNT).

Each warning level has a set of action statements to give the community clear advice about what to do. Calls to Action can be used flexibly across all 3 warning levels depending on the hazard.

There are 3 warning levels:

	Warning level	Description
	Advice (Yellow)	An incident has started. There is no immediate danger. Stay up to date in case the situation changes
	Watch and Act (Orange)	There is a heightened level of threat. Conditions are changing and you need to start taking action now to protect you and your family
	Emergency Warning (Red)	An Emergency Warning is the highest level of warning. You may be in danger and need to take action immediately. Any delay now puts your life at risk

In instances where the Local Controller is required to perform a task or function, the controlling authority will contact the Local Controller.

Tasks approved by the controlling authority’s Incident Controller may include, but not limited to:

- liaison with key community stakeholders
- closure of roads or places
- fire cause or protection of potential area of origin
- post fire impact assessments
- establishment of reception areas / evacuation centres should people evacuate.

Actions to be taken – Bushfire - guide only

Organisation / Provider	Stage 1: Alert	Stage 2: Standby	Stage 3: Activation	Stage 4: Stand down	Transition to recovery
All Members	Attend Briefings. Inform key personnel. Provide SITREPS.	Attend Briefings. Inform key personnel. Provide SITREPS.	Attend Briefings. Inform key personnel. Provide SITREPS.	Attend Briefings. Inform key personnel. Provide SITREPS.	Attend Briefings. Inform key personnel. Provide SITREPS.
Bushfires NT	Gather intelligence. Issue Bushfire Information Message (BIM).	Gather Intelligence, prepare resources for activation. Brief attending crews. Monitor and update WebEOC. Issue Bushfire Warning Message (BWM).	Co-ordinate firefighting efforts utilising AIIMS principles. Conduct firefighting efforts as per BFNT SOPs and usual firefighting practice. Provide SITREPS to Incident Controller.	Debrief with members. Provide SITREPS to Incident Controller. Resume normal activities.	Assist where required. Take action upon debrief.
Local Controller	Notify relevant Functional Groups.	Notify relevant Functional Groups. <ul style="list-style-type: none"> Elliott Primary School Elliott Health Centre Prepare evacuation plan (if necessary). Collate SITREPS. Provide relevant SITREPS to BFNT. Convene Committee briefing if required.	Activate evacuation plan if required. Notify relevant Functional Groups. <ul style="list-style-type: none"> Elliott Primary School Elliott Health Centre Request set up of WebEOC incident. Monitor and update WebEOC.	Notify relevant Functional Groups. Convene Committee briefing if required. Monitor and update WebEOC.	Notify relevant Functional Groups. Convene Committee briefing if required. Monitor and update WebEOC.

Organisation / Provider	Stage 1: Alert	Stage 2: Standby	Stage 3: Activation	Stage 4: Stand down	Transition to recovery
Elliott Primary School	Duties as required by the Local Controller.	Advise key personnel. Prepare evacuation plan (if necessary). Provide SITREPS to Local Controller.	Activate evacuation plan if required (on advice from Local Controller). Duties as required by the Local Controller.	Duties as required by the Local Controller.	Duties as required by the Local Controller.
Elliott Health Centre	Notify key personnel.	Commence passive response measures.	Assist and triage any casualties as per SOPs. Duties as required by the Local Controller.	Account for all equipment used and supervise cleaning, service/repair and refurbishment. Duties as required by the Local Controller.	Attend debrief. Duties as required by the Local Controller.
Support organisations	Provide support as requested by the Local Controller.				

11.3.2. Fire (within Gazetted Area)

Hazard	Controlling Authority	Hazard Management Authority
 Fire (within Gazetted Area)	NT Fire and Emergency Services (NT Fire and Rescue Service)	NT Fire and Emergency Services (NT Fire and Rescue Service)

A fire hazard is an event, accidentally or deliberately caused, which requires a response from one or more of the statutory fire response agencies. A fire hazard can include, but not limited to:

Term	Definition
Structure fire	A fire burning part, or all of any building, shelter, or other construction
Bushfire	An unplanned fire. It is a generic term that includes grass fires, forest fires and scrub fires. Bushfires are a natural, essential and complex part of the NT environment. The term bushfire is interchangeable with the term wildfire
Vehicle fire	An undesired fire involving a motor vehicle

In the NT, managing bushfire and vegetation on private properties is the responsibility of the landowner.

Landholder responsibility to control fire

The landholder or occupier of land must take all reasonable steps to protect property on the land from fire and inhibit the fire from spreading.

If a landholder or occupier is unable to control a fire and prevent it from spreading to other land, they must:

- notify fire control officer or fire warden and all neighbouring property holders
- call 000 in an emergency.

Under section 90(3) of the *Bushfires Management Act* the landholder or occupier commits an offence if the fire has the potential to spread to other land and they fail to take reasonable steps to control the fire and to notify all parties.

Communication, co-operation and shared responsibility within the community, matched by a capacity to undertake self-protective measures, forms the basis of successful fire management throughout the NT.

Agency capabilities

NTFRS protects the Territorian community from emergencies involving fire, motor vehicle crashes and other dangerous situations, including hazardous materials and building collapse.

The NTFRS are the Hazard Management Authority and Controlling Authority for fires within their jurisdiction. This means that the agency is responsible for managing technical aspects of responding to a fire and commanding its resources through their Incident Controller. This means that if a fire is occurring within an ERA, then the NTFRS is the Controlling and Hazard Management Authority.

In areas that are located outside the NTFRS ERA and where there is no fire protection and management zones (BFNT), fire is the responsibility of the land owner or occupier. BFNT should be contacted when the owner or occupier are unable to control the fire. BFNT may contact the Local Controller to discuss local response arrangements and coordination of resources.

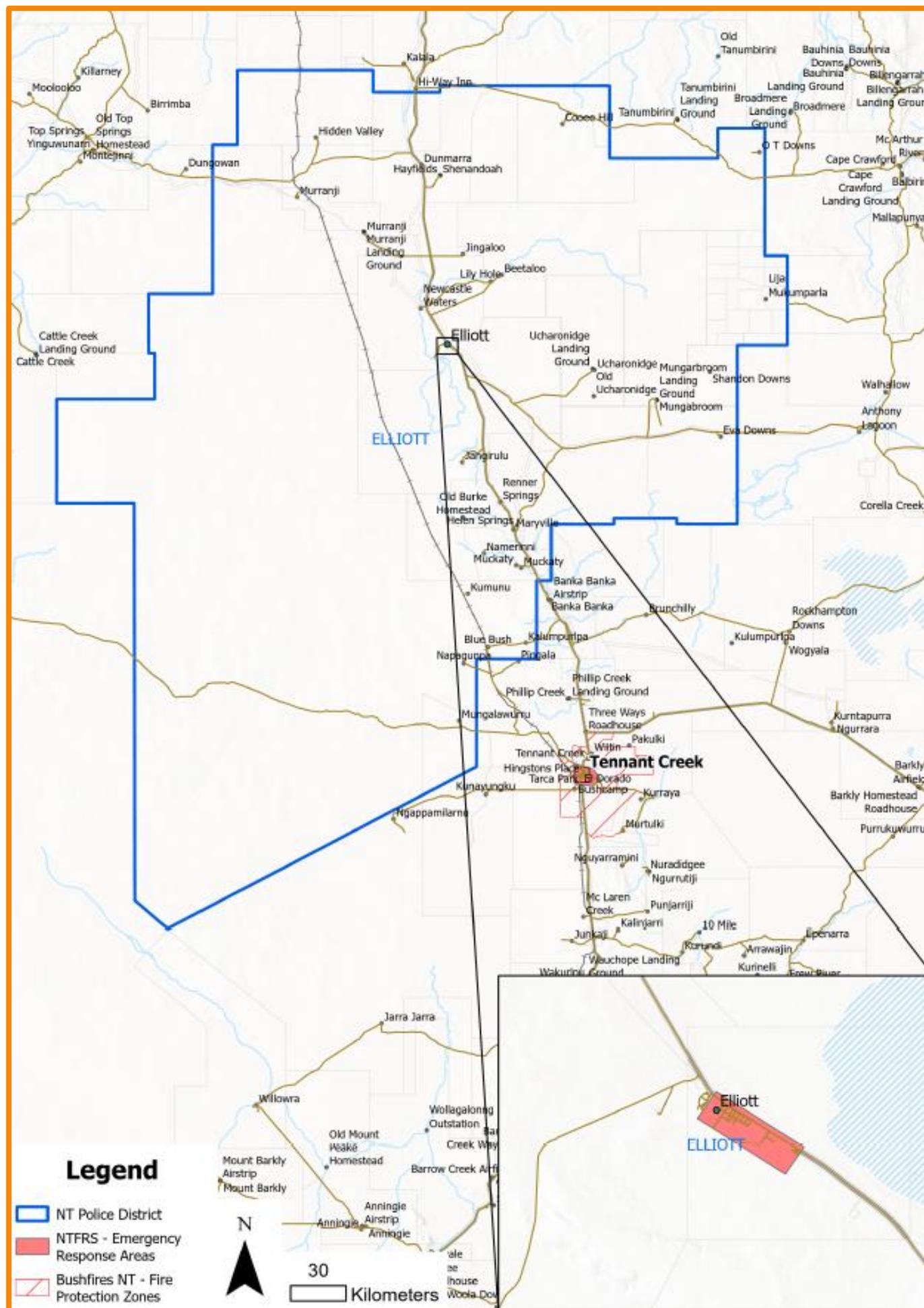
The NTFRS identifies 3 classes of incidents and describes them in generic terms, as shown in the following table.

Incident classification	Description
Level 1	Level 1 incidents are generally characterised by being able to be resolved through the use of local or initial response resources only
Level 2	Level 2 incidents may be more complex either in size, resources or risk. They are characterised by the need for: <ul style="list-style-type: none"> • deployment of resources beyond initial response; or • sectorisation of the incident; or • the establishment of function sections due to the levels of complexity; or • a combination of the above
Level 3	Level 3 incidents are characterised by degrees of complexity that may require the establishment of divisions for effective management of the situation

Prevention and preparative controls include, but are not limited to:

- a Fire Danger Period is declared over large areas when climatic and seasonal conditions presents increased fire risk for a prolonged period of time. A Fire Danger Period usually coincides with the accepted 'fire season' in an area. Broadly this is during the Australian summer months in central Australia and during the Dry Season further north. A permit to burn is required before using fire during a Fire Danger Period in all zones
- a Fire Ban can be declared for up to 24 hours. A combination of factors are considered when declaring a fire ban period including forecast fire danger, ignition likelihood, hazards and resourcing. All permits to burn are revoked within the declared fire ban area
- a Fire Management Area can be declared in an area where BFNT have identified heightened fire risk. A fire management plan can be prescribed for a Fire Management Area, and the plan can require landowners to take action to prepare for, or prevent, the spread of fire
- additional fire regulations apply within NTFRS ERA and BFNT Fire Protection and Management Zones (FPMZ). Permits to burn are required throughout the entire year inside an ERA or FPMZ and a minimum 4 m wide firebreak within the perimeter boundary of all properties and additional firebreaks around permanent structures and stationary engines is required within an FPMZ
- BFNT Regional Fire Management Plan
- establishment of an Incident Management Team with liaison officers from other agencies to assist
- radio, television and social media posts

Fire Jurisdictional Boundary Map - Elliott



11.3.3. Flooding

Hazard	Controlling Authority	Hazard Management Authority
 Flooding	NT Police Force	NT Fire and Emergency Services (NT Emergency Service)

Floods in Central Australia occur in response to intense rainfall events, often associated with thunderstorms. These can occur at any time of year but are more frequent during the Top Ends, tropical monsoon season, October to April. The Locality may be subject to isolation caused by seasonal severe storm activity. When such isolation occurs, access by road will be restricted.

Isolation causes communities/individuals to be cut off from the rest of the area. This could mean some people in an area are affected by a flood while others are not. Flood events can cause long-term impacts on communities, such as disruptions to supplies of food, clean water, wastewater treatment, electricity, transport, communication, education and health care. Where isolation is likely to occur for an extended time, preseason planning by the LEC is critical to ensure there will be limited disruptions to critical goods and services.

The Bureau will issue severe thunderstorm and flood warnings for the Locality via the Local Controller with a prediction of what to expect and advice to send out to their LEC and communities. The river systems of the region are normally dry and sandy with river flows occurring infrequently and only after heavy rainfall from the draining lands. The Locality is drained by a number of rivers and creeks, including, Newcastle Creek and Morphett Creek which can over flow the Stuart Highway. These rivers cause community isolation concerns when in flood. Whilst the Bureau attempts to predict flood producing storms and provide warnings, local observations and local knowledge must be utilised.

Majority of the roads in the Locality are unsealed with the potential for rains to cause disruption to transportation. After heavy rains, the roads become saturated leading to the unsealed roads becoming slippery, muddy, water pooling on them, sections being washed away, and rivers or water courses cutting the roads all together making the roads impassable. These issues can cause isolation to the communities and outstations for periods of a few days to several weeks until the water drains away, roads dry out and/or road maintenance can occur.

Whilst there are no gauging stations for the Locality, the following table provides guidance for riverine flooding on NT communities.

The indicative impact of floods impacts is provided in the table below:

Flood Classification	Consequence
Disruptive flooding	Causes inconvenience. Low-lying areas next to water courses are inundated. Minor roads may be closed and low-level bridges submerged. In urban areas inundation may affect some backyards and buildings below the floor level as well as bicycle and pedestrian paths. In rural areas removal of stock and equipment may be required
Community impact flooding	In addition to the above, the area of inundation is more substantial. Main traffic routes may be affected. Some buildings may be affected above the floor level. Evacuation of flood affected areas may be required. In rural areas removal of stock is required
Critical/emergency flooding	In addition to the above, extensive rural areas and/or urban areas are inundated. Many buildings may be affected above the floor level. Properties and towns are likely to be isolated and major rail and traffic routes closed. Evacuation of flood affected areas may be required. Utility services may be impacted

As the Hazard Management Authority the NTES have established, equipped and trained volunteer units which are capable of responding to the impact of floods. Initial control and coordination will be through the NTES TDO.

The NTES maintain the Territory EOC in a state of readiness. If the EOC is required to be activated by the Regional Controller, the NTES will support this activation and facilitate, where possible, the staffing requests for IMT personnel.

Prevention and preparative controls include, but are not limited to:

- radio, television and social media
- community engagement strategies
- LEC participate in education, training, exercises and continued professional development

Public safety message process:

- the Bureau issues a flood advice to NTES TDO
- NTES TDO issues Australian Warning System to the NTPF and NTFES Media Unit
- NTES TDO notifies Local Controller and NTES Manager Southern Command
- Local Controller notifies LEC
- NTES Manager Southern Command consults with the Bureau and Incident Controller to determine recommended messaging
- NTPF and NTFES Media Unit or Public Information Group receives approved messaging to publish

Warnings and advice approval flow

The Australian Warning System is a national approach to information and warnings during emergencies like storm, flood and cyclone. The system uses a nationally consistent set of icons that are found below.

There are 3 warning levels:

	Warning level	Description
	Advice (Yellow)	An incident has started. There is no immediate danger. Stay up to date in case the situation changes
	Watch and Act (Orange)	There is a heightened level of threat. Conditions are changing and you need to start taking action now to protect you and your family
	Emergency Warning (Red)	An Emergency Warning is the highest level of warning. You may be in danger and need to take action immediately. Any delay now puts your life at risk.

Each warning level has a set of action statements to give the community clearer advice about what to do. Calls to Action can be used flexibly across all 3 warning levels depending on the hazard.

On advice from the Bureau' weather warnings, the NTES determine the Australian Warning System level.

Actions to be taken – Flooding⁹ - guide only

Organisation/ Provider	Flood impacts	Isolation
All Members	Attend LEC meetings Relay information to other key stakeholders	Assist where necessary and ensure all procedures for each location/area to be affected is well prepared
Local Controller	Update LEC members of the impending situation	SITREP is to be circulated to committee members and key stakeholders

⁹ Action stages as per Flood products issued by the Bureau of Meteorology

11.3.4. Hazardous material

	Hazard	Controlling Authority	Hazard Management Authority
	Hazardous Material	NT Police Force	NT Fire and Emergency Services (NT Fire and Rescue Service)

Hazardous material means any of the following:

1. dangerous goods as defined in the *Dangerous Goods Act 1998*
2. a hazardous chemical as defined in the *Work Health and Safety (National Uniform Legislation) Regulations 2011*
3. a product or substance that has the potential to harm life, health, property or the environment

Large quantities of hazardous materials are transported daily by road to many centres throughout the NT and as a consequence any release or spillage could easily result in the loss of life, widespread disruption, danger to communities and a threat to the environment.

Responses to hazardous material incidents will be coordinated from the JESCC. NTFRS resources will be responded as per pre determine response arrangements contained within the Serve and Protect (SerPro) system for incidents occurring within an NTFRS ERA. For incidents occurring outside of an ERA, response will be approved by the rostered NTFRS TDO.

Prevention and preparative controls include, but are not limited to:

- a person involved in the handling of dangerous goods must ensure, as far as practicable, that the goods are handled safely as described within the *Dangerous Goods Act 1998*
- a person who manufactures, imports or supplies dangerous goods must ensure, as far as practicable, that the goods are not imported into, or supplied in, the Territory in an unsafe condition as described within the *Dangerous Goods Act 1998*
- hazard labels for dangerous goods
- training in PUA FIR306 Identify, detect and monitor hazardous materials at an incident and PUA FIR308 Employ Personal Protection at a hazardous materials incident delivered to NTFRS members
- NTFRS HAZMAT and Chemical, Biological, Radiological and Nuclear Hazard Management Plan

Public safety message process:

- NTFRS to send approved public messaging to NTPF/NTFES Corporate Communications Unit for dissemination in consultation with the NTPF Territory Duty Superintendent

11.3.5. Road crash

	Hazard	Controlling Authority	Hazard Management Authority
	Road Crash	NT Police Force	NT Fire and Emergency Services (NT Fire and Rescue Service)

A road crash occurs when a vehicle collides with another vehicle, pedestrian, animal, road debris, or other stationary obstruction, such as a tree, pole or building. Road crashes often result in injury, disability, death, and or property damage as well as financial costs to both society and the individuals involved. Emergency services are frequently called on to extricate seriously injured casualties from their vehicles following road crashes. This is achieved by employing space creation techniques to create openings in the vehicle. These openings make it possible to administer first aid to the casualty and to remove them from the vehicle.

A number of factors contribute to the risk of collisions, including vehicle design, speed of operation, road design, weather, road environment, driving skills, fatigue, impairment due to alcohol or drugs, and behaviour, notably aggressive driving, distracted driving, speeding and street racing.

Responses to road crash incidents will be coordinated from the JESCC. NTFRS will respond as per determined response arrangements contained within the SerPro system for incidents occurring within an NTFRS ERA. For incidents occurring outside of an ERA, response will be approved by the rostered NTFRS TDO.

Prevention and preparative controls include, but are not limited to:

- radio, television and social media
- targeted road safety campaigns
- community engagement strategies
- NTFRS FERG available
- training in PUASAR024 - undertake road crash rescue delivered by NTES and NTFRS to NTPF/NTFES members

Public safety message process:

- NTPF Territory Duty Superintendent to approve public messaging and forward to NTFES Corporate Communications Unit for dissemination

Actions to be taken – Road crash - guide only

Organisation / Provider	Stage 1: Alert	Stage 2: Standby	Stage 3: Activation	Stage 4: Stand down	Transition to recovery
All Members	Attend Briefings. Inform key personnel. Provide SITREPS.	Attend Briefings. Inform key personnel. Provide SITREPS. Monitor and update WebEOC.	Attend Briefings. Inform key personnel. Provide SITREPS. Monitor and update WebEOC.	Attend Briefings. Inform key personnel. Provide SITREPS. Monitor and update WebEOC.	Attend Briefings. Inform key personnel. Provide SITREPS. Monitor and update WebEOC.
Local Controller	Notify relevant Functional Groups <ul style="list-style-type: none"> Elliott Health Centre / St John NTFRS 	Notify relevant Functional Groups. Collate SITREPS. Request the creation of a WebEOC Incident Board.	Notify relevant Functional Groups. Convene Committee briefing if required.	Notify relevant Functional Groups. Convene Committee briefing if required.	Notify relevant Functional Groups. Convene Committee briefing if required.
FERG / NTFRS / NTPF	Advise key personnel.	Update key personnel. Brief crews attending. Monitor and update WebEOC.	Conduct firefighting / rescue efforts as per NTFRS / NTPF SOP's. Monitor and update WebEOC.	Update WebEOC. Conduct debrief with members. Monitor and update WebEOC.	Assist where required. Take action upon debrief.
Elliott Health Centre	Advise key personnel. Personnel notified will depend on extent and type of incident. Convene a briefing. This decision will be based on the number of casualties and the Clinic's activities.	Commence passive response measures. Update key personnel. Provide SITREPS including updating WebEOC.	Mass Casualty Plan is activated (dependent on number of casualties). All relevant Section Leaders have activated their relevant plan. Provide SITREPS including WebEOC.	Debrief with all members of response team.	Support lead recovery agencies as required.

Organisation / Provider	Stage 1: Alert	Stage 2: Standby	Stage 3: Activation	Stage 4: Stand down	Transition to recovery
Barkly Regional Council	Duties as required by the Local Controller.	Duties as required by the Local Controller.	Duties as required by the Local Controller.	Duties as required by the Local Controller.	Duties as required by the Local Controller.
Support organisations	Provide support as requested by the Local Controller.				

11.4. Annex D: Summary of response and recovery activities

The following table outlines a summary of possible response and recovery activities to be considered following an event.

This table is presented as a guide only, assisting emergency managers with operational decision making, planning and resource allocation. It also highlights the importance of response and recovery coordination working collaboratively.

Activities have been broken down and are listed under either response or recovery for simplicity and ease of use. In practice not all response activities will be completed during the response phase. Likewise not all recovery activities will commence after the transition to recovery.

The post event period of any event is highly dynamic and produces many challenges, both foreseen and unpredicted. Response and recovery coordination must be flexible and able to adapt to the situation as it evolves.

In most cases the points noted in this table and in the ensuing document are outlined in greater detail in functional group or agency plans.



Activity	Response activities	Recovery activities
1. Situational awareness	Road clearance teams General public Media reports Survey and rescue teams Impact assessment teams	Contributes to recovery planning through impact assessment data Comprehensive Impact Assessments Needs Assessment
2. Public Information	Public Information Group activation Spokespersons identified SecureNT activated	Continues in recovery
3. Survey and Rescue	Survey teams deploy to designated areas Critical sites surveyed Deploy rescue teams – NTFRS and NTPF Specialist Response Division provide primary Urban Search and Rescue capability	Survey and Impact Assessment data used to contribute to the Recovery Action Plan
4. Road clearance	Road patrol teams deploy and check assigned routes Road clearance to priority sites Assess Stuart Highway (supply route)	Restoration of road networks and bridges Return to business as usual
5. Emergency accommodation	Emergency accommodation and shelter	Evacuation centres may continue into recovery

Activity	Response activities	Recovery activities
	<ul style="list-style-type: none"> - evacuation centres Provision of resources that will enable people to remain in their homes Emergency clothing	Temporary accommodation options Repatriation planning
6. Medical	Hospital <ul style="list-style-type: none"> - identify any issues with accessing facilities - initial impact assessment - access to critical supplies e.g. medicines, consumables, power or fuel and water - ongoing acute clinical care and critical services requirements - increase morgue capacity Health Centres <ul style="list-style-type: none"> - identify any issues with accessing facilities - Access to critical supplies e.g. medicines, consumables, power or fuel and water GP clinics and pharmacies <ul style="list-style-type: none"> - identify operational GP services - identify operational pharmacies Support Medically vulnerable people Medical retrieval services (air and road)	Ongoing provision of health services <ul style="list-style-type: none"> - which may include business continuity plans - engagement with stakeholders Repatriation of medically vulnerable people in community GP clinics and pharmacies <ul style="list-style-type: none"> - ongoing liaison by the Medical Group Medical retrieval services – resume business as usual
7. Essential goods and services	Establish emergency feeding and food distribution points Assessing the damage to suppliers and retailers of critical resources Assess the impact on barge operations and any effect on the ability to supply remote communities Implement interim banking arrangements	Support the re-opening of the private business sector Monitor levels and availability of essential goods Manage logistics arrangements supplying resources to outlying communities Public health inspections (food outlets) Banking sector business continuity arrangements
	<u>Fuel</u>	Monitor fuel levels

Activity	Response activities	Recovery activities
	Fuel suppliers and point of sale Manage fuel supplies to emergency power generation	Infrastructure repairs Emergency fuel supplies for recovery Liaise with fuel suppliers, distributors and wholesalers to re-establish long term supply
	<u>Banking</u> Assess damage to banks and ATMs Implement temporary arrangements	Emergency cash outlets Implement long term arrangements
8. Evacuation	Evacuations within community Evacuation out of community Registration	Support services for evacuees Recovery information for evacuees Repatriation
9. Public health	Communicable disease control response Drinking water safety standards Sewage and waste disposal Safe food distribution and advice Vector and vermin control Food and commercial premises	Ongoing in recovery
10. Utilities	Power supply Power generation Water supply Sewerage Emergency sanitation	Restore power network Restore water and sewerage infrastructure Issue alerts until safe to use
11. Impact assessments	Training assessment teams Initial impact assessments	Comprehensive impact assessments Ongoing needs assessments
12. Transport infrastructure (supply lines)	<u>Air (airport/airstrip)</u> Clear the runway to allow air movements Establish a logistics hub at the airport Terminal damage and operational capability assessment <u>Road</u> Highway and critical access roads damage assessment Repair work to commence immediately	Monitor repairs and business continuity activities Planning and prioritising repair work of all affected key Territory Highways (Stuart)

Activity	Response activities	Recovery activities
13. Waste management	<u>Rail</u> Rail damage assessment Outage estimation	Ongoing liaison with operator to support restoration to business as usual
	Waste management requirements and develop waste management plan if required	Continues in recovery
14. Repairs and reconstruction	Private housing <ul style="list-style-type: none"> - impact assessments - temporary repairs Government buildings <ul style="list-style-type: none"> - damage assessment Public housing <ul style="list-style-type: none"> - impact assessments Private industry <ul style="list-style-type: none"> - damage assessments 	Private housing <ul style="list-style-type: none"> - information and support to facilitate repairs Government buildings <ul style="list-style-type: none"> - repairs and reconstruction Public housing <ul style="list-style-type: none"> - long term repair plans Private industry <ul style="list-style-type: none"> - repair and reconstruction of enabling infrastructure - support DRFA payment facilitation where eligible Temporary accommodation for a visiting construction workforce if necessary or suitable accommodation is unavailable
15. Transport services	Staged re-establishment of public transport services	Continues in recovery
16. Telecommunication	Telstra and Optus will assess the damage to their infrastructure Put in place temporary measures to enable landline and mobile services	Repair damage networks and infrastructure (for private entities there is support for operators only)
17. Public safety	NTPF will maintain normal policing services to the community	Gradual return to business as usual
18. Animal welfare	Temporary emergency arrangements for pets	Reunite pets with their owners and cease emergency support arrangements
19. Community consultation	Information provision regarding the overall situation, response efforts, what services are available and how to access them	Community consultation process regarding long term recovery and community development

12. Acronyms

Acronyms	Definitions
AAPA	Aboriginal Areas Protection Authority
ABC	Australian Broadcasting Corporation
AEP	Aerodrome Emergency Plan
AIDR	Australian Institute Disaster Resilience
AIIMS	Australasian Inter-service Incident Management System
ARFFS	Aviation Rescue and Fire Fighting Service
BFNT	Bushfires NT
BRC	Barkly Regional Council
CAAMA	Central Australia Aboriginal Media Association
CAHS	Central Australia Health Service
CASA	Civil Aviation Safety Authority
CM&C	Department of the Chief Minister and Cabinet
DAF	Department of Agriculture and Fisheries
DCF	Department of Children and Families
DET	Department of Education and Training
DCDD	Department of Corporate and Digital Development
DHLGCD	Department of Housing, Local Government and Community Development
DLPE	Department of Lands, Planning and Environment
DLI	Department of Logistics and Infrastructure
DOH	Department of Health
DTBAR	Department of Trade, Business, and Asian Relations
DRFA	Disaster Recovery Funding Arrangements
EOC	Emergency Operations Centre
ERA	Emergency Response Area

Acronyms	Definitions
ESO	Essential Service Operator
FERG	Fire and Emergency Response Group
FPMZ	Fire Protection and Management Zones
ICC	Incident Control Centre
ICP	Incident Control Point
JESCC	Joint Emergency Service Communication Centre
LCC	Local Coordination Centre
LEC	Local Emergency Committee
LRCC	Local Recovery Coordination Committee
NERAG	National Disaster Risk Assessment Guidelines
NT	Northern Territory
NTES	Northern Territory Emergency Service
NTFRS	Northern Territory Fire and Rescue Service
NTG	Northern Territory Government
NTPF	Northern Territory Police Force
NTFES	Northern Territory Fire and Emergency Services
PAWC	Power and Water Corporation
PPRR	Prevention, Preparedness, Response and Recovery
RAT	Rapid Assessment Team
RCC	Rescue Coordination Centre
SerPro	Serve and Protect
SEWS	Standard Emergency Warning Signal
SITREP	Situation Report
TDO	Territory Duty Officer
TEMC	Territory Emergency Management Council

Acronyms	Definitions
WebEOC	Web-Based Emergency Operations Centre